



Supplementary Materials for Summary of Financial Reports FYE June 30, 2024

August 14, 2024

Integrated Design & Engineering Holdings Co., Ltd.

Stock code: 9161

Integrated Design & Engineering Holdings CO.,LTD.

Orders received, revenue, and all line-item profits achieved the target, setting new records high.

Consolidated results

- Orders received increased year on year because of strong performance in all three segments (Consulting, Urban & Spatial Development, and Energy).
- Revenue increased year on year owing to steady growth in all three segments.
- The earning power of the core businesses of Consulting and Energy contributed to a year-on-year increase in operating profit. Core operating profit* excluding extraordinary factors also achieved the target.

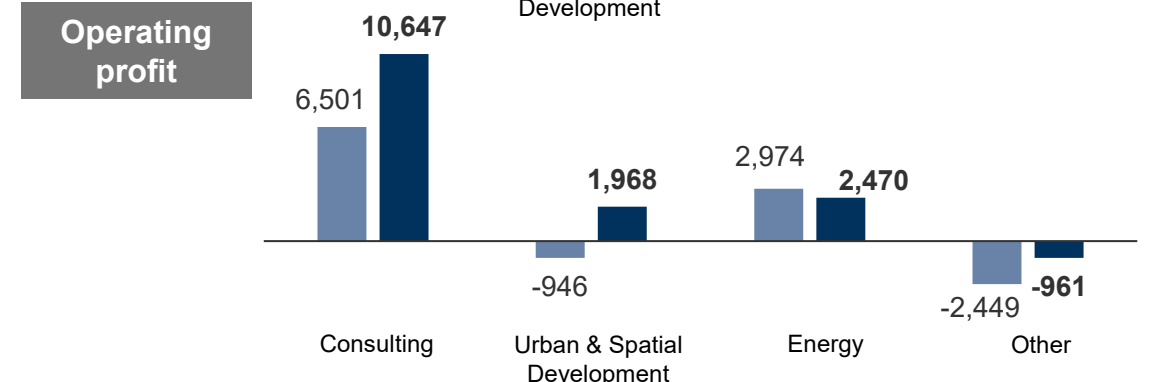
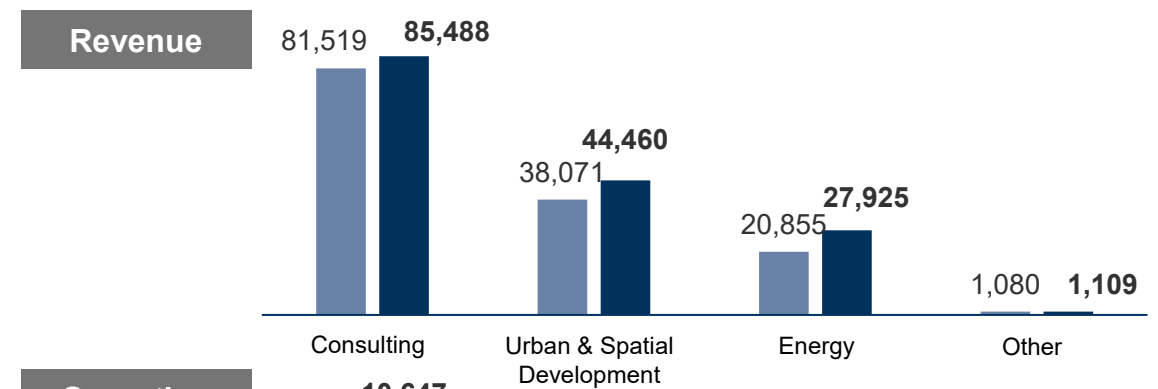
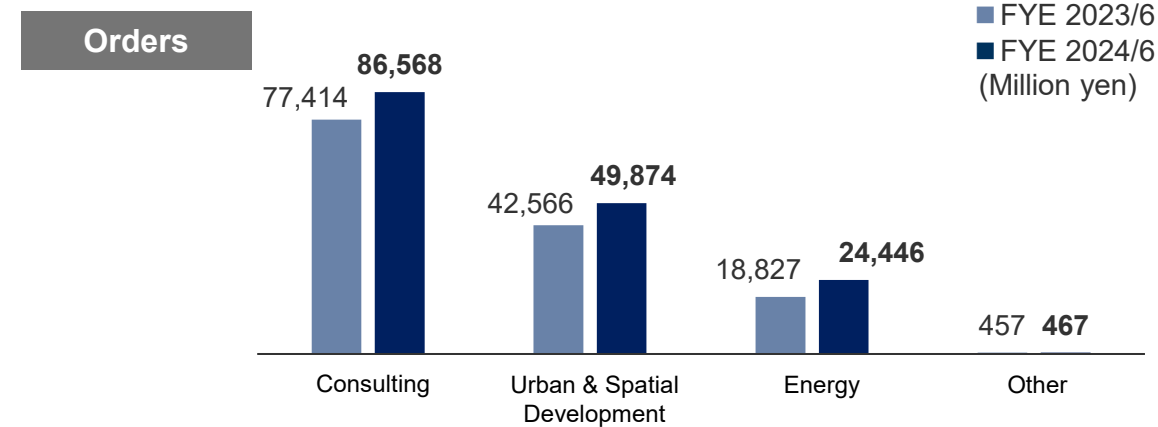
*Core operating profit is calculated from operating profit (or loss) after IFRS, excluding gains and losses arising from non-recurring factors.

(Million yen)	FYE 2023/6 Results	FYE 2024/6 Results	YoY Comparison		Initial Plan	Plan Comparison	
			Amount	%		Amount	%
Orders	139,265	161,357	22,092	115.9%	155,000	6,357	104.1%
Revenue	141,527	158,983	17,455	112.3%	156,000	2,983	101.9%
Gross profit	42,346	50,415	8,069	119.1%	45,000	5,415	112.0%
Operating profit	6,080	14,124	8,043	232.3%	11,100	3,024	127.2%
Core operating profit	7,831	12,031	4,199	153.6%	11,100	931	108.4%
Profit before tax	6,373	15,264	8,890	239.5%	11,100	4,164	137.5%
Profit attributable to owners of parent	3,093	9,677	6,584	312.8%	7,100	2,577	136.3%

※Integrated Design & Engineering Holdings Co., Ltd was established as the sole parent company of Nippon Koei Co., Ltd. through a share transfer on July 3, 2023, and has newly prepared the condensed consolidated quarterly financial statements from the first three months ended September 30, 2023. Since there has been no substantial change in the scope of Nippon Koei's consolidated group, Nippon Koei's consolidated results for the FYE June 2023, have been used as comparative information. For comparison, the Company made an adjustment of reclassifying its group company EI Koei Co., Ltd. from the Consulting business segment to the others.

Results by Business Segment

(Million yen)	FYE 2023/6 Results	FYE 2024/6 Results	YoY Comparison		Plan Comparison
			Amount	%	
Orders	139,265	161,357	22,092	115.9%	104.1%
Consulting	77,414	86,568	9,154	111.8%	100.7%
Urban & Spatial Development	42,566	49,874	7,308	117.2%	116.0%
Energy	18,827	24,446	5,619	129.8%	94.0%
Other	457	467	10	102.3%	-
Revenue	141,527	158,983	17,455	112.3%	101.9%
Consulting	81,519	85,488	3,968	104.9%	97.1%
Urban & Spatial Development	38,071	44,460	6,388	116.8%	105.9%
Energy	20,855	27,925	7,070	133.9%	111.7%
Other	1,080	1,109	28	102.6%	110.9%
Operating profit	6,080	14,124	8,043	232.3%	127.2%
Consulting	6,501	10,647	4,145	163.8%	143.9%
Urban & Spatial Development	-946	1,968	2,914	-	72.9%
Energy	2,974	2,470	-504	83.0%	112.3%
Other	-2,449	-961	1,488	-	-



*Due to reorganization and spin-offs, each company's head office business management expenses, previously borne by "Other," became borne by each segment since FYE June 2024.

*EI Koei Co., Ltd. changed to Other from Consulting Business for FYE June 2024. Owing to this change, the segment results for FYE June 2023 were also revised.

Consulting Business

- Orders : Orders received increased year on year contributed by those for work related to Japan's national land resilience and defense.
- Revenue : Revenue increased owing to steady progress in ongoing projects both in Japan and overseas.
- Operating profit : Operating profit increased as the NK domestic and overseas group companies more than offset the downward pressure on profits NK overseas mainly due to increase in outsourcing costs caused by the weaker yen and inflation. Valuation gains (approx. 2.1 billion yen) were recorded resulting from the listing of shares of a company to which ID&E made capital contribution.

Urban & Spatial Development Business

- Orders : Orders received increased year on year owing to the contribution of large-scale orders in the U.K., Canada, and India won by the BDP Group.
- Revenue : Revenue increased mainly owing to steady progress in ongoing projects of the BDP Group.
- Operating profit : Operating profit increased thanks to the increase in BDP Group sales, achieving a turnaround to profitability.

※ Actual exchange rate in June 2024: 1 £ = 189.01 Yen (Actual exchange rate in June 2023 1 £ = 166.40 Yen; planned exchange rate for FYE June 2024 1 £ = 163.69 Yen)

Energy Business

- Orders : Orders received increased year on year due to demand related to the renewal of electric power facilities under the revenue cap system*.
- Revenue : Revenue increased due to steady progress in large-scale power plant projects on hand.
- Operating profit : Operating profit met the target by leveraging scale advantages from increased sales and improving our structure to generate profits, However, it decreased year on year due to the absence of gains on the sale of shares of PT ARKORA HYDRO (a former affiliate) and gains on investments in securities (approximately 1.9 billion yen) in the same period of the previous year.

* General transmission and distribution utilities develop business plans and forecasts for investment and expenses, which are reviewed and approved by the government, and then wheeling charges are set.

FYE June 2025 Forecast



Aiming for record-high orders received, revenue, and core operating profit, while planning to make upfront investment in digital transformation and human resources.

(Million yen)	FYE 2024/6 Results	FYE 2025/6 Plan	YoY Comparison	
			Amount	%
Orders	161,357	168,000	6,642	104.1%
Consulting	86,568	94,000	7,431	108.6%
Urban & Spatial Development	49,874	47,000	-2,874	94.2%
Energy	24,446	27,000	2,553	110.4%
Revenue	158,983	165,000	6,016	103.8%
Consulting	85,488	90,000	4,511	105.3%
Urban & Spatial Development	44,460	47,000	2,539	105.7%
Energy	27,925	27,000	-925	96.7%
Other	1,109	1,000	-109	90.1%
Operating profit	14,124	12,200	-1,924	86.4%
Consulting	10,647	8,100	-2,547	76.1%
Urban & Spatial Development	1,968	3,000	1,031	152.4%
Energy	2,470	2,400	-70	97.2%
Other	-961	-1,300	-338	-
Profit attributable to owners of parent	9,677	7,300	-2,377	75.4%
ROE	11.3%	8.0%	-3.3pt	-

Comparison of core operating profit

FYE June 2024 results include a valuation gain because of the listing of a company to which the Group made capital contribution, but FYE June 2025 plan does not include any extraordinary factors.

▼ Analysis of change in core operating profit for FYE June 2024 results and FYE June 2025 plan

(Million yen)	FYE 2024/6 Results	FYE 2025/6 Plan	YoY Comparison
Core operating profit	12,031	12,200	168
Consulting	7,814	8,100	285
Urban & Spatial Development	2,341	3,000	658
Energy	2,897	2,400	-497
Other	-1,022	-1,300	-277

Medium-Term Management Plan

Building Growth 2027

(July 2024 – June 2027)

ID&E Global Strategy 2030

Working Together Toward A Future Without Boundaries

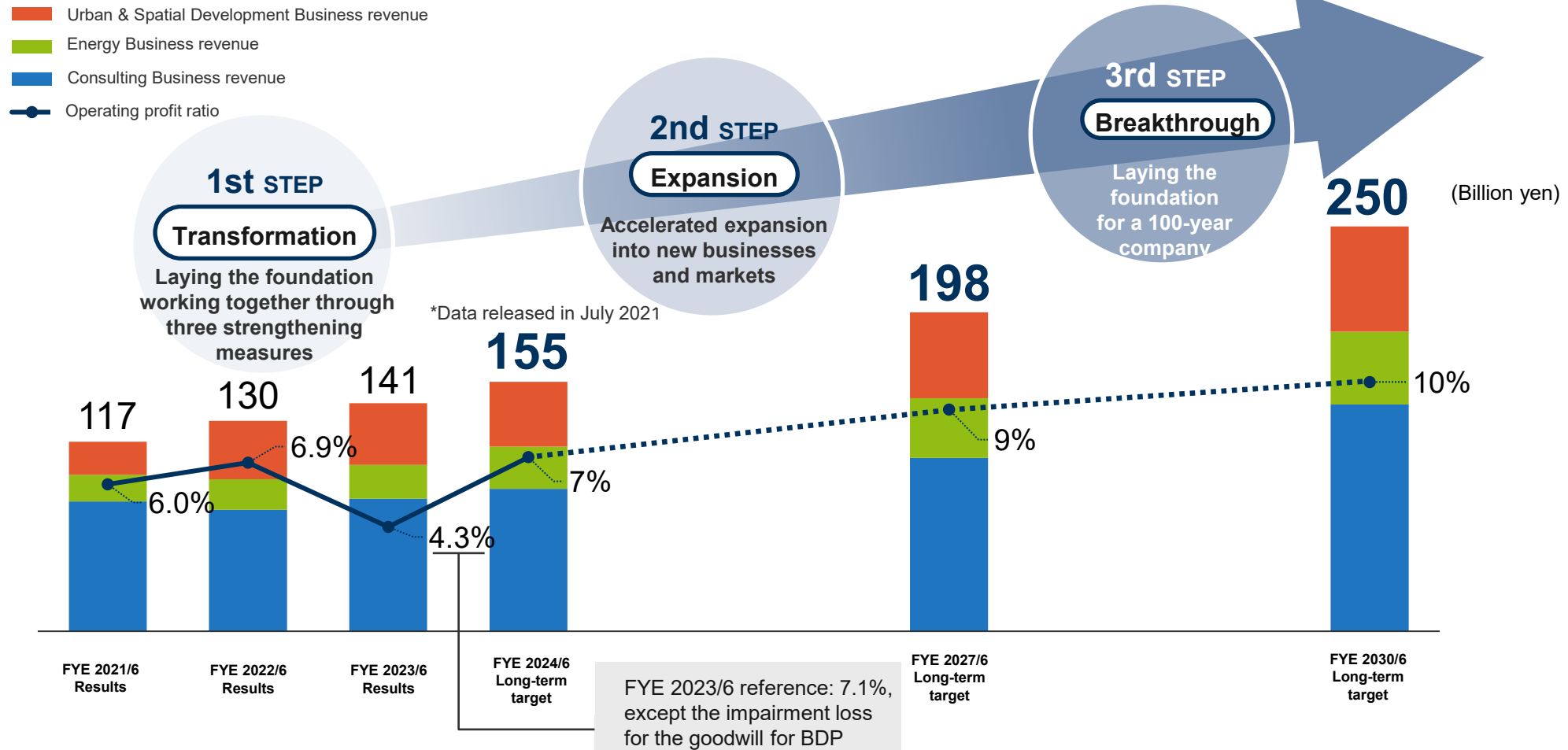
Overwhelmingly No.1 in Japan and top class worldwide

FYE June 2030 Numerical Targets

Revenue
250 billion yen

Operating profit
10%

ROE
15%



Medium-Term Management Plan - Building Growth 2027

(July 2024 – June 2027)



<p>Name</p>	<p>Medium-Term Management Plan (July 2024 – June 2027)</p> <h2>Building Growth 2027</h2>			
<p>Basic Policy</p>	<p>Sustainable growth in three segments and expansion of business fields through working together</p>			
<p>Numerical Targets</p>	<p>Targets for FYE June 2027</p>	<p>Consolidated revenue 198 billion yen</p>	<p>Operating profit 180 billion yen</p>	<p>Operating profit margin 9%</p> <p>ROE 12%</p>
<p>Growth Policy</p>	<ol style="list-style-type: none"> 1 Reforms for growth Active portfolio management in the three segments to increase profitability 2 Deployment of matrix management Matrix management according to the ID&E holdings structure 3 Advancements in human resources and technology Leveraging the strong ID&E brand through development of human resources, development of leading-edge technologies and strengthening of quality control 			<ul style="list-style-type: none"> ■ Sustainability management strategy ■ Governance ■ Financial strategy

Numerical Targets of Medium-term Management Plan - Building Growth 2027



(Million yen)	FYE 2024/6 Results	FYE 2027/6 Plan	Amount	%
Orders	161,357	195,000	33,643	120.8%
Revenue	158,983	198,000	39,016	124.5%
Operating profit	14,124	18,000	3,875	127.4%
Core operating profit	12,031	18,000	5,968	149.6%
Operating profit margin [*] (Core operating profit margin)	8.9% (7.6%)	9.0% (9.0%)	0.1pt (1.4pt)	-
Profit attributable to owners of parent	9,677	12,000	2,322	124.0%
ROE	11.3%	12.0%	0.7pt	-

Numerical Targets by Segment of Medium-term Management Plan - Building Growth 2027



(Million yen)	FYE 2024/6 Results	FYE 2027/6 Plan	Amount	%
Orders	161,357	195,000	33,643	120.8%
Consulting Business	86,568	108,000	21,431	124.8%
Urban & Spatial Development Business	49,874	54,000	4,125	108.3%
Energy Business	24,446	33,000	8,553	135.0%
Revenue	158,983	198,000	39,016	124.5%
Consulting Business	85,488	107,000	21,511	125.2%
Urban & Spatial Development Business	44,460	54,000	9,539	121.5%
Energy Business	27,925	36,000	8,074	128.9%
Other	1,109	1,000	-109	90.1%
Operating profit	14,124	18,000	3,875	127.4%
Consulting Business	10,647	10,500	-147	98.6%
Urban & Spatial Development Business	1,968	4,000	2,031	203.2%
Energy Business	2,470	5,000	2,529	202.4%
Other	-961	-1,500	-538	-
Core operating profit	12,031	18,000	5,968	149.6%
Consulting Business	7,814	10,500	2,685	134.4%
Urban & Spatial Development Business	2,341	4,000	1,658	170.8%
Energy Business	2,897	5,000	2,102	172.6%
Other	-1,022	-1,500	-477	-



Inquiries on IR-related matters

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